



Intercultural Competence in the Digital Age: Al, ChatGPT, and the Future of Business Education

A Talk by Prof. Dr. Yuliya Shtaltovna (Professor, HS Fresenius)



Prof. Dr. Yuliya Shtaltovna

Professor of Intercultural and International Management, Program Director of International Business Management (IBM), Researcher

 ${\it Talks about \#leadership, \#softskills, \#communication, \#intercultural, and \#skills development}$





EDUCATION BACKGROUND



2022-25

MLM & MGM

MASTER OF LEADERSHIP AND MANAGEMENT

MASTER OF GLOBAL MANAGEMENT



Thunderbird School of Global Management, Arizona State University May 2024

American University Kyiv powered by Arizona State University January 2025

























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Google Scholar Profile

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in Linkedin Profile

CHAPTERS

Jakubik, M., Beke, J., & Shtaltovna, Y. (2023). The Role of Universities: Enhancing Students' Capabilities for Work and Life. In William Donald (Ed.) Handbook of Research on Sustainable Career Ecosystems for University Students and Graduates. IGI-Global, Chapter 2, pp. 15-37, DOI: 10.4018/978-1-6684-7442-6.ch002 indexed in SCOPUS

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framework: Empowering

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ARTICLES

2024



Teaching Digitally-Ready Soft Skills for Employability

DigCompEdu in Europe: Recognized for assessing competence, identifying training needs, and offering targeted training (Punie & Redecker, 2017) for **Evaluating and identifying digital competence among educators.**

- Focus 1:

 Digital Communication & Collaboration
- Focus 2:
 Digital Content Creation & Media Literacy
- Focus 3:Digital Problem-Solving

Gile Journal of Skills Development

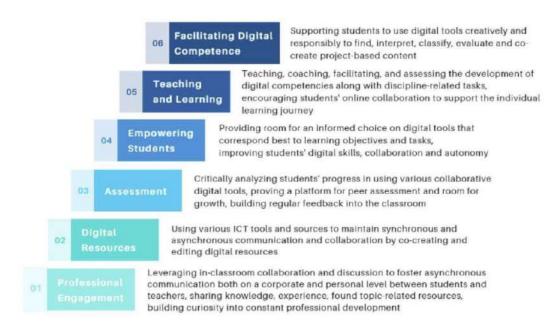
Teaching Digitally-Ready Soft Skills for Employability:
A review of the COVID-semester online-teaching strategies

Yullya Shtaltovna
University of Europe for Applied Sciences, Berlin

Christina Muzzu

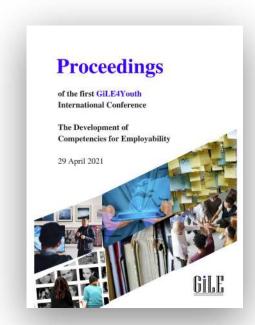
University of Europe for Applied Sciences, Iserlohn

FIGURE 8. AN ANALYTICAL SUMMARY OF THE OUTCOMES OF THE UE EMPLOYABILITY COURSE ACCORDING THE DIGCOMPEDU FRAMEWORK - EUROPEAN FRAMEWORK FOR THE DIGITAL COMPETENCE OF EDUCATORS BY THE EUROPEAN COMMISSION'S JOINT RESEARCH CENTRE



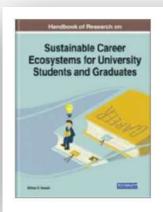
Source: analysis and design by Shtaltovna & Muzzu (2021); framework by Punie & Redecker (2017)

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Answering the Research Question: "How can universities enhance students' capabilities for life?"

- There is a need for an 'ontological turn' in education (Barnett, 2015a, 219), i.e., to teach students how to be and operate successfully in a rapidly changing world and the ever-changing world of work
- There is a need for evolutionary and enacting pedagogies in HE (Gidley, 2012). University education should focus on the formation of human beings, enhancing their authenticity, responsibility, attitude, and values, i.e., on the personal becoming of students.
- The nature and quality of the relationships between educators and students vastly depend on the HE context, macro-environment, and university ecosystems.
- The role of universities is to enhance personal skills development, including critical thinking, creativity, problem-solving, public speaking, digital literacy, leadership skills, work ethics, intercultural fluency, respect, fairness, personal and social responsibility, integrity, self-awareness, attitude, how to manage stress and career shocks or how to respond to global challenges (Akkermans et al., 2018; Blokker et al., 2019; OECD, 2019; Seibert et al., 2012; WEF, 2022)."



The Role of Universities: Enhancing Students' Capabilities for Work and Life

Maria Jakubik, Judit Beke, Yuliya Shtaltovna

Source Title: Handbook of Research on Sustainable Career Ecosystems for University Students and Graduates

Copyright: © 2023 | Pages: 23

DOI: 10.4018/978-1-6684-7442-6.ch002



By embracing an 'ontological turn' in education:

1. Al-Powered Chatbots as Learning Companions

- Virtual Mentors: Guidance and support for personal and professional development.
- Strengthening Critical Thinking: Encouraging self-reflection and critical thinking skills.

2. VR Simulations for Experiential Learning

- Immersive Role-Playing: Navigating intercultural conflicts and innovative problem-solving.
- Safe Learning Environment: Providing controlled scenarios for skill development.

3. Al-Driven Feedback Systems

- a. Instant Results & Feedback: Interactive testing with immediate feedback.
- Enhancing Intercultural Competence: Providing constructive feedback and tailored recommendations.
- Personalized Growth: Highlighting areas for improvement and offering relevant course materials for further development.

By enacting evolutionary pedagogies in higher education (HE)

1. Al-Powered Personalized Learning

- Adaptive Learning Pathways: Al-driven systems creating personalized learning routes for students.
- b. *Individualized Support:* Personal reminders, time management tools tailored to student needs.

2. Al-Based Recommendation Systems

- Diverse Learning Resources: Recommending materials that broaden global understanding and intercultural competencies.
- b. *Enhancing Cultural Awareness*: Suggesting articles, books, multimedia to foster a broader perspective.

3. Immersive VR Experiences for Global Insight

- a. *Virtual Workplace Exposure*: Providing glimpses into international business environments.
- b. *Cross-Cultural Insights*: Understanding cross-cultural management and decision-making processes.

By nurturing the nature and quality of educator-student relationships

1. Integrating AI, VR, and ChatGPT for Engaging Interactions

- a. Dynamic Teacher-Student Interaction: Using technology to enhance engagement and collaboration.
- Personalized Feedback & Guidance: Facilitating mentorship in an inclusive learning environment.

2. Al-Powered Learning Assistants

- a. 24/7 On-Demand Support: All chatbots as readily available learning assistants
- Resources for Intercultural Competencies: Offering additional materials and answers related to global understanding.

3. Virtual Collaboration Platforms with AI Features

 Breaking Geographical Barriers: Real-time discussions, teamwork, and cross-cultural projects enabled by Al-enhanced platforms.

4. Al-Driven Automated Grading and Assessment

- Efficient Assessment Processes: Automating grading to free up educators' time.
- Focus on Personalized Mentorship: Allowing educators to provide tailored feedback and guidance to students.

By developing essential personal skills

AI, VR, and ChatGPT for Skill Enhancement

- Realistic Simulations: Al and VR providing immersive experiences for skill acquisition.
- b. Intercultural Communication Platforms: Fostering intercultural fluency and digital literacy.

2. Al-Based Data Analysis and Visualization

- a. Enhancing Critical Thinking: Tools aiding in understanding complex intercultural issues and decision-making.
- b. *Informed Decision-Making:* Using data analysis to equip students with problem-solving skills.

3. Virtual Reality for Skills Development

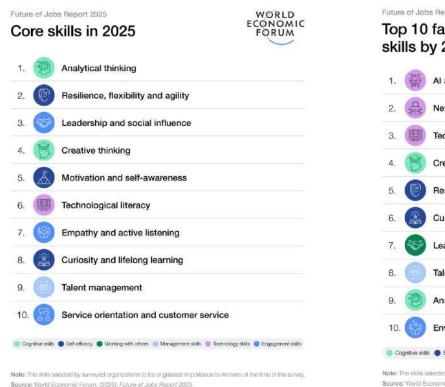
- a. Simulating Diverse Scenarios: VR environments aiding in cross-cultural negotiations, leadership, and ethical dilemmas.
- Developing Leadership & Ethical Skills: Enhancing decision-making in diverse contexts.

4. Al Language Processing for Self-Reflection

- Analyzing Reflections: Al tools assessing students' intercultural experiences for self-awareness.
- Prompting Further Development: Insights fostering attitudes, values, and intercultural fluency.

How to teach students Al-resilient, durable skills from 2025 onwards?

Al highlights the shortcomings of traditional lecture-and-exam models. A new education model that prepares students to effectively and critically use Al is needed.





White Papers Download PDF

White Papers

Published: 13 January 2023

Defining Education 4.0: A Taxonomy for the Future of Learning

Download PDF 👱

The Education 4.0 learning taxonomy presents a comprehensive set of skills, attitudes, and values to prepare young learners for well-being in the economies of the future. This white paper outlines the philosophy behind Education 4.0, as well as the specific taxonomy structure of skills, attitudes and values, and their respective definitions, synthesizing and building on contemporary research and established education taxonomies. This document unifies the World Economic Forum's broader Education 4.0 initiative behind a common foundation and understanding of how to reimagine education systems, and serves as an instrument to facilitate that transformation.

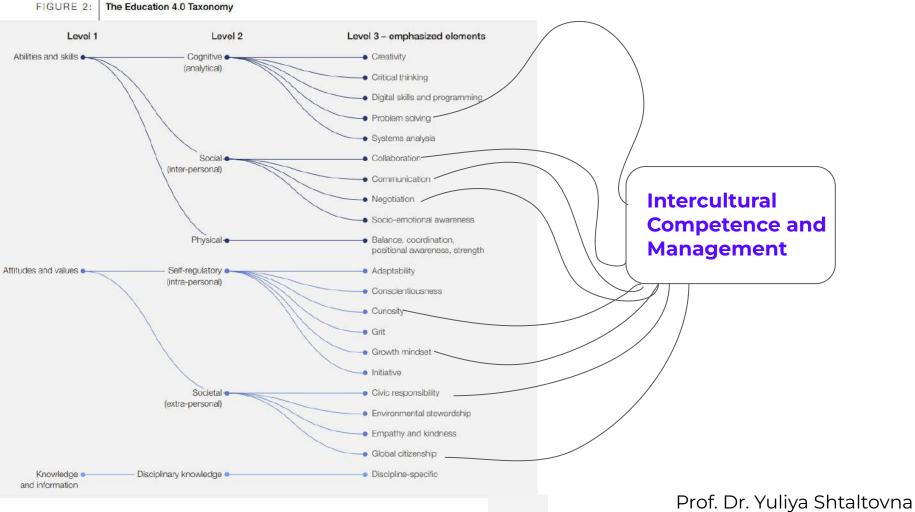




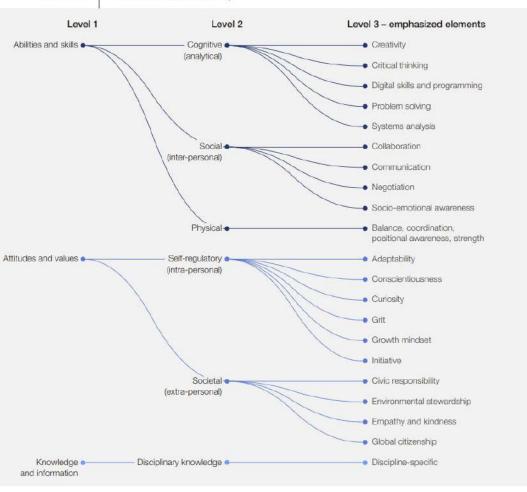








Defining Education 4.0: A Taxonomy for the Future of Learning



Al-proof ICC skills in Education 4.0? 5.0?

- **Cultural Competence:** Sensitivity, lateral thinking. and innovation in intercultural contexts.
- Bias Recognition: Identifying biases and addressing them in cross-cultural situations.
- Digital Adaptability: Proficiency in global technology platforms and tailored digital strategies for diverse cultures.
- Conflict Resolution: Understanding culturally-rooted issues and addressing intercultural challenges.
- **Organizational Analysis:** Identifying cultural influences on structures and optimizing intercultural processes.
- Intl Team Building: Creating diverse and inclusive teams for improved collaboration.
- Emotional Intelligence: Recognizing and responding to emotional cues in diverse settings.

Successful
Business Schools
are combining several
megatrends in one successful
business model or approach?

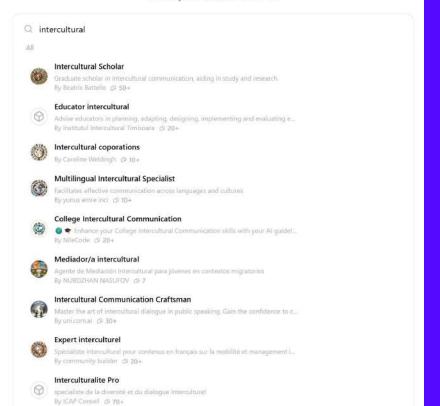
- **Digitalization** without digital divide
- Silver society
 engagement without
 age-ism
- Connectivity without exclusion
- Individualization & collaboration
- Knowledge culture & knowledge economy,
 4.0 & 5.0

www.zukunftsinstitut.de



GPTs

Discover and create custom versions of ChatGPT that combine instructions, extra knowledge, and any combination of skills.



Research & Academic Support

- Intercultural Scholar: Can assist in researching intercultural theories, case studies, and communication frameworks, useful for academic papers or presentations.
- Educator Intercultural: Provides guidance on designing educational materials, making it useful for creating lesson plans, assignments, or business school case studies.

Practical Application & Business Context

- Intercultural Communication Craftsman: Helps students develop public speaking skills in intercultural settings, which is essential for business presentations and negotiations.
- College Intercultural Communication: Offers tailored advice to improve communication skills among diverse teams, a key competency in international business.

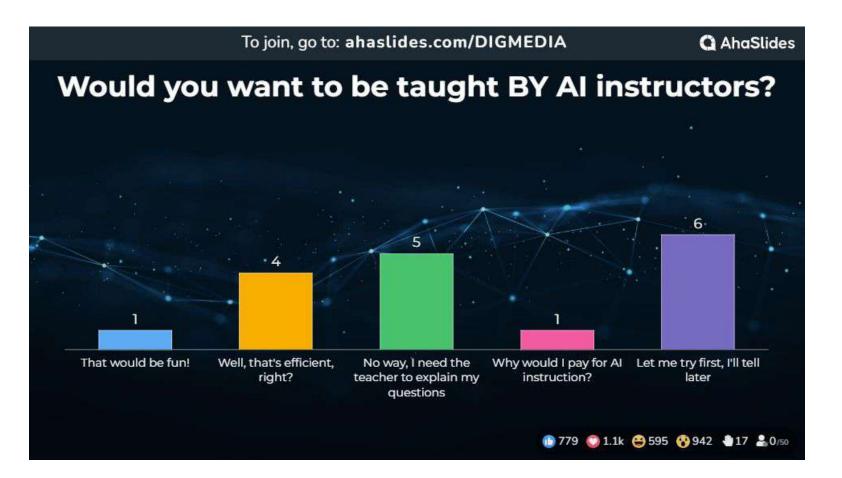
Corporate & Professional Intercultural Training

- Intercultural Corporations: Likely focuses on intercultural business strategies, helping students
 analyze real-world corporate cases of global expansion, leadership, and HR management.
- Expert Interculturel & Interculturality Pro: Likely support understanding diversity, inclusion, and cultural intelligence, which are important for HR and leadership roles in multinational firms.

Cross-Cultural Mediation & Communication

- Multilingual Intercultural Specialist: Helps students navigate language barriers and adapt messages to different cultural norms—useful for international marketing and negotiation.
- Mediador/a Intercultural: Could be useful for understanding conflict resolution and adaptation strategies in diverse business environments, particularly in migration or expatriate settings.





UK universities warned to 'stress-test' assessments as 92% of students use AI

Survey of 1,000 students shows 'explosive increase' in use of generative AI in particular over past 12 months



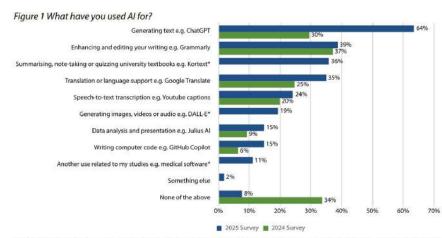
■ The report's author said such dramatic changes in behaviour in just 12 months were almost unheard of, Photograph: Nicolas Economou/NurPhoto/REX/Shutterstock

British universities have been warned to "stress-test" all assessments after new research revealed "almost all" undergraduates are using generative artificial intelligence (genAI) in their studies.

A survey of 1,000 students – both domestic and international – found there had been an "explosive increase" in the use of genAI in the past 12 months. Almost nine out of 10 (88%) in the 2025 poll said they used tools such as ChatGPT for their assessments, up from 53% last year.

The proportion using any AI tool surged from 66% in 2024 to 92% in 2025, meaning just 8% of students are not using AI, according to a report published by the Higher Education Policy Institute and Kortext, a digital etextbook provider.





'Which of the following have you used artificial intelligence (AI) for this academic year? (Include AI used for any purpose, including your studies, employment, hobbies and so on.)' * indicates the option is new in 2025. Some options have been updated in small ways to reflect technological developments



Prof. Dr. Yuliya Shtaltovna





It is so wonderful to see how talented and interested young people open up to new topics and make them their own.

The Case Study Projects at Hochschule Fresenius in Berlin have started and the International Master students are working on business concepts, feasibility studies, and strategies for the whole semester. Until June we are fully dedicated to #ArtificialIntelligence. Thanks this semester to Accenture - Coca-Cola Europacific Partners - Siemens Gamesa - Truffls GmbH - DLiWR Technologies GmbH

Here are a few impressions of the kick-off and the first sessions. On April 27, the first pitch will take place in the form of an #AI Gallery Walk at the campus. The second Al Gallery Walk with the final results will follow at the end of June.

I am looking forward to it and see you soon 😊



Thanks to Alisha Lara Wallat Jan Lengfeld Steffen

Case study: Transforming your Business School into a Metaverse learning centre





Business schools explore teaching in the metaverse | Financial Times

<u>Higher Education Transformation for Artificial</u>
Intelligence Revolution: Transformation Framework

Within the course of **International Business** & Management Consulting,

we create a case to engage stakeholders by using Kotter's framework.

What are the actions needed for each stage, what are the pitfalls and what to learn from the mistakes of others.



- 🔽 KSE prioritizes **hands-on AI training** across business disciplines.
- Al is not just an elective but is integrated into core business courses.
- 🜠 Ethical AI use is emphasized, ensuring transparency & student accountability.

1 Al-Related Electives

- Al Tools for Business Leaders
 - 80% practice, 20% theory Focuses on Al-driven branding, startup launches, product acceleration, decision-making, strategic research, and functional improvements (finance, marketing, HR, etc.).
- Entrepreneurship in the Digital Age
 - Encourages **AI tool usage** for enhancing efficiency while ensuring students remain **primary authors** and fully understand their outputs.

2 AI in Business Analytics & Data Science

- Business Analytics for Management
 - Covers machine learning, Al-driven analytics, CRISP-DM methodology, & industry applications.
 - Examines Al's impact on **job markets and business functions**.

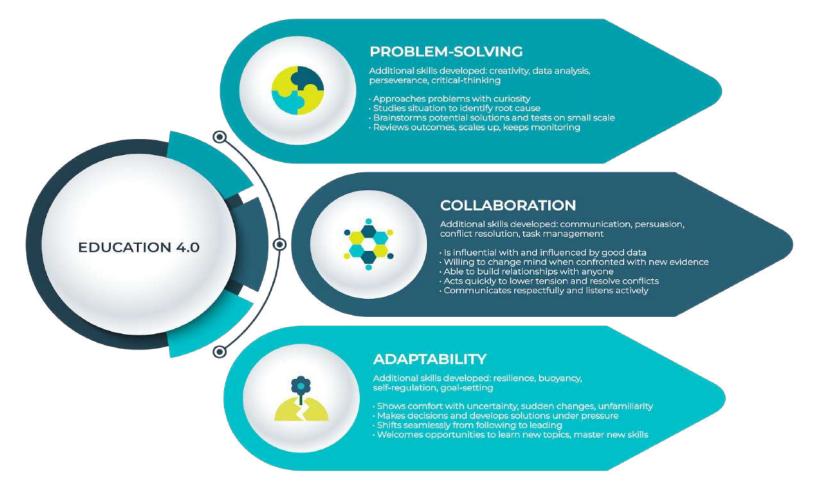
3 Al-Driven Solutions in Core Business Courses

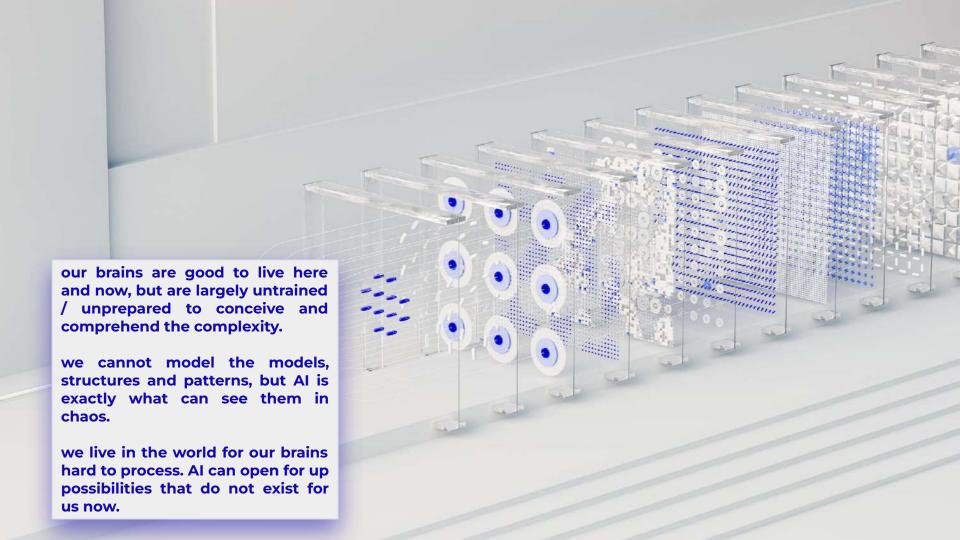
- Project Management: All is explored in course projects, such as "All tools to boost project management performance."
- Al is embedded in **mandatory courses** to solve real-world business problems.

4 Ethical AI Use & Accountability

- Courses like Organizational Behavior, Leadership & People Management require Al-assisted assignments to include:
 - Al tool disclaimer
 - ▼ Table specifying AI-generated content
 - List of prompts used







As ICC Researchers, teachers and learners?

- 1. **Include** discussions on digital poverty and technology access in your curriculum.
- 2. **Advocate** for technology inclusion to bridge the digital divide and ensure GenAl resources are accessible to all.
- 3. **Integrate** ethics and responsible AI practices into your cross-cultural and diversity training.
- 4. **Welcome** critical conversations about ethical AI use and the need for diverse voice protection.
- 5. **Train** students to recognize cultural biases in AI models and their impact on underrepresented groups.
- 6. **Promote** cultural competence when utilizing AI tools, for sensitivity to diverse perspectives.
- 7. **Teach** media literacy, including fact-checking and bias recognition, for navigating GenAl-generated content.
- 8. **Highlight** the role of AI in amplifying or silencing voices and encourage the promotion of underrepresented voices and cultural diversity.
- 9. **Educate** about the risks of deep fakes and their impact on diverse communities.
- 10. **Engage** in advocacy for culturally sensitive and diverse AI development, ensuring technology reflects a broad range of voices and experiences.
- 11. Facilitate creative use of GenAl in ICC education and research
- 12. **Focus on SDG & IDG** Sustainable Development Goals and Inner Development Goals







Leveraging Large Language Models in 2023:

Simplifying explanations and learning plans:

Example 1: Utilize language models to create concise cultural guides for students, offering an overview of key cultural aspects of different regions.

Example 2: Develop simplified infographics or visual aids highlighting cultural norms and communication styles for specific countries.

Example 3: Create customized study plans for each student/major that incorporate cross-cultural competence development alongside their academic curriculum.

Generating self-check questions, exam questions, flashcards and quizzes:

Example 1: Generate flashcards with cultural dimensions tips for different countries, helping students learn and internalize cross-cultural norms.

Example 2: Create quizzes that test students on their knowledge of global business etiquette, using language models to generate diverse question sets.

Example 3: Develop interactive quizzes that simulate cross-cultural negotiation scenarios, allowing students to practice and receive feedback.

Finding answers to questions:

Example 1: Encourage students to use language models to research and provide answers to students' questions about specific cultural practices or traditions.

Example 2: Encourage students to utilize language models to **explore cultural background information** before engaging in cross-cultural business interactions.

Example 3: Task students with researching and summarizing cultural insights from academic articles and books using language models.

ChatGPT fundamentally changes the classroom in 2024 where classroom becomes a space of experiment, of debate, of fantasy, of expertise expelled from routine information transfer or slides-karaoke.

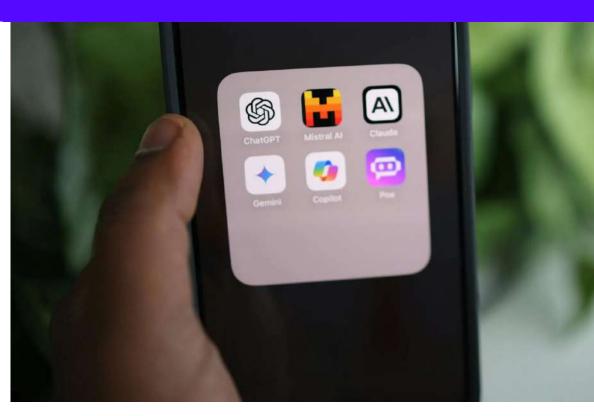
But what it changes even more critically is the examination and questions we use.

- ★ Simplifying explanations and creating learning plans for concepts, both for teachers and self-study.
- **Generating flashcards** based on theory text, engaging in conversations with books, and creating **quizzes** based on the material.
- Rewriting students' essays for **improved results**, with services for teachers being able to detect the use of Al.
- ₱ Generating lesson plans (goals, timing, tasks), project plans, icebreakers, and reflection.
- *Exploring career paths (skills, universities, courses, job descriptions).

- **Searching for answers to questions about a database of scientific papers and viewing references.
- representation with historical figures (Napoleon, Van Gogh, Einstein).
- recorded sessions.
- 📌 Teaching English or any other target language and its **register**
- 📌 Recognizing and translating audio into text and summarizing notes.
- Personalizing learning for students. Evaluating tasks and tests using Al.

The Future of Al-Enhanced Intercultural Business Education

- AI-Enhanced Learning in an Intercultural Management Class
- Cultural Intelligence (CQ) & AI
- Al-powered simulations for decision-making in culturally ambiguous situations.
- Al-generated role-playing scenarios to practice intercultural leadership.
- Using ChatGPT to compare cultural perspectives on business dilemmas
- Managing Polarization & Ethical Business Communication
- Al sentiment analysis of global business messages for cultural sensitivity
- Al-generated biased vs. neutral corporate statements for critical comparison.
- Case studies of Al-driven brand communication failures & successes
- Digital Intercultural Leadership & Virtual Teams
- Al-assisted virtual team collaboration simulations
- Using AI to refine business emails for intercultural communication effectiveness
- Training on power distance and hierarchy management in Al-led teams
- Al & Ethical Bias in Global Business
- Auditing AI-driven hiring algorithms for cultural bias
- Using AI to analyze diversity representation in global marketing campaigns
- Case studies on Al's impact on inclusivity in international business
- Crisis Management & Al in Intercultural Negotiations
- Al-generated crisis response simulations for global PR issues
- Training on AI-enhanced conflict resolution in cross-cultural business settings
- Comparing Al vs. human-led business negotiations in diverse markets
- * Practical Al Tools for Intercultural Management
- ChatGPT & Claude AI Role-playing negotiations & communication scenarios
- DeepL & Google Translate Analyzing AI translation accuracy in different languages
- IBM AI Fairness 360 Detecting cultural biases in hiring & leadership decisions
- X-Culture Al Simulations Al-driven teamwork & cross-border business collaboration
- Sentiment Analysis AI (MonkeyLearn, Brandwatch) Evaluating brand reputation across cultures



Prof. Dr. Yuliya Shtaltovna



Student-Centric Education

Clientcentered Business

Humancentric Leadership

Bring on the learning revolution!

10,413,707 views | Sir Ken Robinson | TED2010 • February 2010



Ideas worth spreading



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